



MARINE WING SUPPORT SQUADRON 171
MARINE AIRCRAFT GROUP 12
1ST MARINE AIRCRAFT WING



Command Philosophy

(Updated: July 2021)



Mission. MWSS-171 provides aviation ground support to Marine Aircraft Group 12 (MAG-12) and designated forces in order to enable expeditionary aviation operations.

Commander's Priorities

- ☛ **Meet mission requirements.** Ready individuals make up ready units. Ready units meet mission requirements
- ☛ **Keep faith with our Marines, Sailors, and families.** Take care of each other. Take care of your families. The demands of the mission impact our families just as much as those of us in uniform
- ☛ **Enhance the readiness of our materiel and facilities.** Good stewardship of assigned resources translates to operational excellence. We need our equipment to perform in crisis; expect to go with the gear we have now
- ☛ **Embarkation readiness/proficiency.** When the next crisis comes, we will need to move the unit to win. We can't win the fight if we can't get there. Good units make unit moves look easy; this takes practice and commitment

Sentinel Six (Enduring Themes)

I. Remain operationally focused

- Think beyond the horizon. Our actions must enhance the operational reach of MAG-12, 1st MAW, and III MEF
- Consider our geography. Success in the Indo-Pacific region requires excellence in embarkation
- Leverage service level direction and guidance to experiment with scalable formations. At the same time, we must provide the capabilities required to sustain expeditionary aviation operations in the III MEF area of responsibility

II. Provide superb aviation ground support

- Train to provide the type of customer service you would expect to receive in combat
- Find the right way to "Yes." Don't confuse difficult with impossible

III. Professionalism makes everything better

- You joined a professional warfighting organization--act like it
- We always control how we treat people; treat everyone with professionalism
- Demand professionalism from everyone on our team
- Details matter. Attention to details, in all things, separates the good from the great--strive for greatness

IV. Develop and maintain a learning organization

- Leaders at all levels must know their functional areas and understand how effective training enables mission success
- Train hard; we will make mistakes. Train smart; we need to learn from our mistakes and keep attacking
- Don't get distracted by the things we cannot do based on geography. Focus on what we can and must do

V. Have a relentless will to communicate. Initial reports often lack the level of fidelity we desire. Report what you know, then provide updates as your understanding of the situation improves

VI. Drive incremental process improvement

- Ask yourself, what did I make better?
- Set a goal to leave the squadron better than when you arrived
- Focus on improving little things. Over time, your efforts enable operational success

Our Endstate

- A high-state of unit readiness; personnel, equipment, and training
- A squadron prepared to provide expeditionary aviation ground support for training and operational requirements
- Put simply, MWSS-171 remains ready for all things

In Omnia Paratus,

J. A. GODFREY

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